

Service	Ref.No.	2013/14 Actual	2014/15 Budget	2015/16 Budget
<b>Net Service Expenditure (net revenue position after income, expenditure and recharges) by Service Area</b> Net expenditure/(net income)				
<b>Services</b>				
Head of Resources & Performance	1	153,587	433,396	1,086,551
Head of HR and Democratic Services	2	1,235,889	1,299,141	1,207,167
Head of Families and Communities	3	574,089	666,290	1,032,211
Head of Planning and Growth	4	2,170,111	1,784,500	1,320,996
Head of Operations	5	7,505,677	7,124,323	7,028,228
Head of Housing	6	1,544,777	1,424,099	1,081,854
<b>Total Net Expenditure excluding Parishes</b>	7	<b>13,184,130</b>	<b>12,731,749</b>	<b>12,757,007</b>
<b>Transfer to / (from) General Fund Balance</b>	8	202,672	(460,000)	0
<b>BUDGET REQUIREMENT EXCLUDING PARISHES</b>	9	<b>13,386,802</b>	<b>12,271,749</b>	<b>12,757,007</b>
<b>GRANTS AND COUNCIL TAX REQUIREMENT</b>				
Collection Fund Deficit / (Surplus) - Council Tax	10	30,172	83,000	(167,300)
Collection Fund Deficit / (Surplus) - Business Rates	11	0	(40,074)	240,000
<b>Government Support</b>				
Formula Grant - Revenue Support Grant	12	(3,178,463)	(2,381,349)	(1,594,413)
Formula Grant - Business Rate Retention Scheme	13	(2,114,311)	(2,155,499)	(2,196,687)
Business Rates Retention Scheme - Local Share of Growth	14	(525,051)	(392,000)	72,000
Business Rates Retention Scheme - Share of Suffolk Pooling Benefit	15	0	(45,000)	(127,000)
Business Rates Retention Scheme - Renewable Energy	16	(35,841)	0	(427,000)
Business Rates Retention Scheme - S31 Grants	17	(373,442)	0	(751,000)
Local Services Support Grant	18	(50,000)	(49,252)	(49,062)
Efficiency Support for Services in Sparse Areas	19	0	(17,714)	(28,901)
Council Tax Freeze Grant - 2011/12	20	(167,239)	(166,545)	(166,490)
Council Tax Freeze Grant - 2013/14	21	(67,519)	(67,191)	(67,191)
Council Tax Freeze Grant - 2014/15	22	0	(60,849)	(65,429)
Council Tax Freeze Grant - 2015/16	23	0	0	(65,967)
New Homes Bonus		(828,042)	(894,414)	(1,219,085)
<b>Totals</b>	<b>23</b>	<b>6,077,066</b>	<b>6,084,862</b>	<b>6,143,482</b>
<b>Amount met from Collection Fund</b>				
St Edmundsbury Borough Council	24	6,077,066	6,084,862	6,143,482
Parish Councils	25	1,493,828	1,587,004	1,587,004
<b>Total met from Collection Fund</b>	<b>26</b>	<b>7,570,894</b>	<b>7,671,866</b>	<b>7,730,486</b>
<b>Working Balances</b>				
Opening General Fund Balance	27	3,376,383	3,579,055	3,165,055
Transfers to General Fund	28	202,672	(414,000)	0
<b>General Fund Balance carried forward:</b>	<b>29</b>	<b>3,579,055</b>	<b>3,165,055</b>	<b>3,165,055</b>

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<b>Head of Resources &amp; Performance</b>				
General Fund		(2,483,300)	(1,811,827)	(1,713,665)
Resources & Performance*		(122,531)	0	0
Internal Audit*		(13,312)	0	0
ICT*		64,828	(30,000)	0
Anglia Revenues Partnership		59,792	0	0
Council Tax Administration		740,242	899,444	456,277
Business Rate Administration		14,710	123,250	(9,704)
Grants to Organisations		554,911	521,533	224,537
Housing Benefits		604,276	314,822	456,579
Housing Act Advances		258	250	0
Emergency Planning		39,596	43,250	35,250
Corporate Expenditure		865,802	682,088	1,659,281
Non-Distributed Costs		301,352	235,650	217,000
Non-Distributed Costs - Cost of Unused Assets		30,993	33,600	41,100
Interest Transactions		(504,030)	(578,664)	(280,104)
<b>Head of Resources &amp; Performance Totals:</b>	<b>1</b>	<b>153,587</b>	<b>433,396</b>	<b>1,086,551</b>
<b>Head of HR and Democratic Services</b>				
Human Resources & Payroll*		60,371	11,809	3,900
Central Training Services*		(19,480)	(1,142)	0
Health & Safety*		(2,527)	15,000	0
Legal Services*		(100,014)	(371)	0
Electoral Registration		123,784	123,115	117,452
Election Expenses		77,352	67,285	114,419
Democratic Services		555,778	551,150	507,246
Members Expenses		416,128	402,234	346,570
Mayoralty & Civic Functions		124,497	130,061	117,580
<b>Head of HR and Democratic Services Totals;</b>	<b>2</b>	<b>1,235,889</b>	<b>1,299,141</b>	<b>1,207,167</b>
<b>Head of Families and Communities</b>				
Customer Services *		23,606	515	0
Policy*		(35,461)	0	0
Communications*		11,949	24,400	0
Website and Intranet		0	0	43,931
Bus Stations		257,004	254,473	247,642
Concessionary Transport		4,258	3,650	5,110
Community Development		197,575	270,058	332,845
Community Chest - Families & Communities		0	0	294,250
Community Centres		115,158	113,194	108,433
<b>Head of Families and Communities Totals:</b>	<b>3</b>	<b>574,089</b>	<b>666,290</b>	<b>1,032,211</b>
<b>Head of Planning and Growth</b>				
Land Charges		(62,706)	(68,810)	(121,950)
Prevention of Pollution		258,867	33,956	145,440
Environmental Management		34,580	42,489	13,828
Drinking Water Quality		6,835	7,089	6,024
Climate Change		44,207	93,275	92,131
Licensing		34,206	(103,248)	15,103
Hackney Carriage & Private Hire Licensing		31,846	(20,988)	(57,340)
Food Safety		173,451	161,941	104,169
Health & Safety at Work Act/Enforcement		127,150	115,241	102,831
Home Energy Conservation		56,043	62,400	6,200
Development Control		983,220	570,302	(118,593)
Planning Policy		124,740	628,433	595,546
Local Plan		91,867	(52,450)	(10,280)
Building Control		68,619	81,820	(87,268)
Planning & Regulatory Support		(15,578)	0	348,110
Economic Development & Growth		(60,020)	123,992	272,797
Strategic Tourism & Markets		255,730	115,508	42,768
Bury Christmas Fayre		4,088	(6,450)	(28,520)
Park & Ride		3,967	0	0

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Vibrant Town Centres		9,000	0	0
<b>Head of Planning and Growth Totals:</b>	4	<b>2,170,112</b>	<b>1,784,500</b>	<b>1,320,996</b>
<b>Head of Operations</b>				
Ex-1090 Section (13/14 only)		(33,565)	0	0
Offices: West Suffolk House*		(399,205)	0	0
Offices: Haverhill House*		9,930	0	0
Courier & Postal Service*		(26,508)	0	0
Printing & Copying Service*		(3,055)	0	0
Property Services*		41,423	0	0
Estates Management*		(39,992)	0	0
CCTV & Support*		8,403	0	0
Leisure Services Management & Support		8,712	7,038	238,667
Leisure Promotion		104	182,940	146,666
Leisure - Commercial Activities		(163,786)	34,770	(209,231)
Arboriculture (Tree Maintenance Works)		268,690	270,721	275,888
Other Parks and Play Provision		517,949	470,760	507,314
Abbey Gardens		383,739	340,787	366,704
Nowton Park		212,809	205,959	202,429
East Town Park		132,318	132,962	131,477
Clare Country Park		(24,514)	447	1,379
Children's Play Areas		158,303	159,479	147,471
Arts, Heritage & Cultural Services		242,485	251,274	144,009
Moyse's Hall Museum		306,112	275,518	441,333
West Stow Country Park		332,608	234,162	124,260
West Stow ASVT Operating Account		0	0	1,270
Heritage Outreach Services		9,735	18,500	4,510
Heritage Sites & Monuments		6,800	8,950	9,718
West Front Houses		59,928	60,700	63,842
Sports & Leisure Centres		1,142,914	1,194,068	1,175,401
Sports Development & Community Recreation		265,438	169,789	14,081
Leisure & Sports		0	0	49,900
Cemeteries & Closed Churchyards		249,381	232,958	228,874
Allotments		2,803	1,850	610
The Apex		1,423,000	1,177,565	1,391,162
The Athenaeum		138,010	117,125	94,781
The Guildhall, Bury St Edmunds		31,693	40,000	41,606
Tourist Information Centres		174,543	166,279	99,686
Shopmobility		34,646	27,100	18,288
Bury Festival		70,405	66,747	36,630
Depots		16,543	55,767	17,422
Vehicle Workshop		27,250	30,694	0
Pool Cars		1,790	0	13,250
Vehicle Workshop Trading Account - FHDC		(2,948)	0	36,030
Public Conveniences		165,530	188,567	188,101
CCTV		281,292	310,603	270,487
Green Travel Plan		336,849	13,000	(16,480)
Street Banners & Displays		(2,860)	3,162	3,423
Street Cleansing		1,274,816	1,349,704	1,325,264
Refuse Collection (Black Bin)		1,020,541	992,806	948,271
Recycling Collection (Blue Bin)		513,285	653,193	597,439
Compostable Collection (Brown Bin)		414,510	381,241	352,615
Bulky, Fridges, Metal & Scrap Collection		121,937	120,758	116,484
Clinical & Hazardous Waste Collection		40,056	27,224	20,013
Multi-Bank Recycling Sites		(5,736)	6,817	31,048
Trade Waste		(156,269)	(43,143)	(5,052)
Grounds Maintenance Operatives*		115,754	90,423	17,423
Tree Maintenance Operatives*		0	0	0
Waste & Cleansing Operatives*		(9,449)	(2,595)	(52,268)
District Highways Services		483,356	390,702	515,342
Street Furniture		190,056	208,383	196,496
Land Drainage & Associated Works		10,538	15,900	9,690
Off Street Car Parks		(1,440,233)	(1,938,721)	(1,949,043)
Industrial & Business Units		(660,883)	(630,303)	(539,831)
Town Centres & Shops		(732,241)	(808,930)	(750,758)

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Markets		(40,062)	(139,377)	(65,863)
<b>Head of Operations Totals:</b>	5	<b>7,505,677</b>	<b>7,124,323</b>	<b>7,028,228</b>
<b>Head of Housing</b>				
Housing Development & Strategy		251,253	121,406	205,274
Housing Business & Partnerships		14	80,998	26,547
Homelessness		252,408	278,603	236,598
Housing Advice & Choice Based Lettings		367,392	434,027	235,627
Housing Renewals		567,087	232,208	70,773
Pest Control		14,550	9,650	0
Burial of the Dead		6,548	17,212	49,949
Gypsies & Travellers		11,110	30,962	35,575
Other Public Health Services		61,165	210,183	221,511
Communicable Disease Control		13,250	8,850	0
<b>Head of Housing Totals:</b>	6	<b>1,544,777</b>	<b>1,424,099</b>	<b>1,081,854</b>

\* These cost centres are recharged out